



**NICKLAUS**  
DESIGN

June 9, 2016

JACK NICKLAUS

Mr. Kevin Gaughan  
5195 Main Street  
Williamsville, NY 14221

Dear Kevin:

I have always believed that at the foundation of golf course design is the mission to create something beautiful, where people can congregate and recreate. In many ways, playing golf is like a walk in the park.

That is why our discussions and your ideas concerning the City of Buffalo and a proposal to marry my golf course design with your mission to preserve and celebrate the legacy of Frederick Law Olmsted, is an idea that personally and professionally excites me, and should do the same for the leaders, decision-makers and good people of Buffalo. That is why I am pleased to enthusiastically reinforce my commitment to making your vision a reality.

Throughout the parts of six decades I have been designing golf courses, I have prided myself on not having a philosophy or predictability of design. But if there is one unshakable pillar to my general philosophy it is that I believe golf has to work in perfect concert with nature. It is paramount that while we create golf courses that are playable, enjoyable and memorable for golfers of all skill levels, we must do so while protecting, if not enhancing, the natural environment. I'm not sure if there is a more likeminded mission than those who embrace the work of Frederick Law Olmsted.

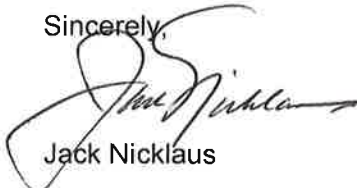
I applaud your plan to combine a public golf course in Olmsted's Delaware Park with a second public course adjacent to his South Park, which would in turn allow a full restoration of Olmsted's Arboretum. Not only will this help preserve your great history, but you have an opportunity with this project to shape the city's future by using these new green spaces to educate inner-city youth in employment skills. At the same time, you have the unique prospect to use Buffalo's Olmsted system to enhance overall community pride, where all residents can take ownership in a true model for sustainability.

As we have discussed, the United States Golf Association (USGA) has accepted my invitation to participate in this ground-breaking project. In recent years, I have championed innovation and initiatives that allow us to strengthen the game of golf by giving men, women, boys and girls a faster, perhaps more enjoyable, alternative golf experience that takes less time to play and uses less land. I look forward to bringing these new ideas to the citizens and future golfers of Buffalo.

I am very proud that at Nicklaus Design we have created a family of the most experienced and talented experts in design, administration, marketing and public relations, and we would be honored and thrilled to collaborate with you and your team. I do understand you are in the process of obtaining private and philanthropic funds for this undertaking, and am personally happy to assist you in any way you feel I can be helpful.

I look forward to playing a role in the success of your project, for the benefit of golf, the City of Buffalo, its beautiful Olmsted assets, and the most important of all your assets, the proud residents of Buffalo.

Sincerely,



Jack Nicklaus

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