

Meet Our Chicago Team!



EHLERS



Jennifer Tammen joined Ehlers as Principal and Municipal Advisor. She brings over 15 years of experience representing municipalities, developers, property owners, and quasi-public agencies on matters related to tax increment financing (TIF), *pro forma* analysis, deal structuring and developer negotiation, zoning and entitlements, and early-stage project management for multi-family housing, mixed-use retail, municipal buildings, and real estate related policy matters.



Maureen Barry is a Senior Municipal Advisor specializing in assisting public organizations in Illinois with the design and implementation of financial and economic development solutions. Maureen's expertise includes tax increment financing, development analysis, project management, debt issuance, and other public finance related projects.



Adrienne Booker is a Municipal Advisor. Her previous experience includes a total of 19 years as a bond rating agency analyst at two rating agency firms where she has gained expertise in various public finance credits. Adrienne's focus at Ehlers is to assist Illinois school, library and other local governments design and execute financing solutions.



Steve Larson has been a Municipal Advisor in Illinois since 1980. Prior to joining the Ehlers office in 1999, he was the President of Associated Municipal Consultants, Inc. and Illinois School Consulting Service. He has assisted hundreds of Illinois school districts, library districts, park districts, cities, counties and special districts in the design and implementation of financial solutions.

About Ehlers

- Ehlers is an independent municipal advisory firm based in the City of Chicago and working with communities throughout Illinois. Services include Debt Planning and Issuance; Economic Development and Redevelopment; Financial Planning; and Strategic Communications.
- We partner with bond attorneys, developers, and other business professionals to assist with the needs of local communities.
- Our two affiliates, Ehlers Investment Partners and Bond Trust Services Corporation, provide additional services to Ehlers clients.



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Why Choose Ehlers?

- Ehlers is an independent financial advisory company that has served public sector clients throughout the Midwest since 1955.
- Our goal is helping local governments, school districts, and state agencies find the financial resources they need to build the communities they envision.
- Independent Advice, with no Conflict-of-Interest: We only look after interests of our clients, not the investors, conforming to GFOA Best Practice.
- Ehlers is ranked third nationally and in IL in the number of competitive issues advised in 2015.

(Source: Bloomberg competitive issues between 1/2/2015 and 12/31/2015. (212) 318-2000)



Anthony Kalina is a Financial Specialist. While attaining a Master's in Public Administration at Northern Illinois University, he was the Village of Barrington's management intern, assisting in the manager's office, finance department, and economic development. He spent five years with Performance Trust Capital Partners, LLC. Anthony's focus is financial planning and debt issuance.



Tricia Marino Ruffolo is a Municipal Advisor focusing on economic development. She has collaborated on the creation, amendment and closeout of over 100 TIF designations in her capacity as a Financial Planning Analyst for the City of Chicago's TIF Division of the Department of Planning and Development and as Vice President with Louik/Schneider & Associates, Inc.



John Miller has been a Municipal Advisor since 1984. He has planned and executed bond sales for nearly all types of local government in Illinois, including municipalities, park districts, school districts, library districts, sanitary districts, and fire protection districts. John's focus is helping local governments design and execute financing plans that are tailored to their needs.

Mindy Barrett is a Tax Increment Financing Coordinator. She is responsible for assisting in the development, implementation of tax increment finance eligibility studies and redevelopment plans, and other finance projects.

