



Private-sector style career development in a growing social enterprise

Industry: Nonprofit/International Development

Function: Field Operations, Product Innovations, Scale Innovations, Agrodealer,

Government Services

Employer: One Acre Fund

Job Title: Program Associate

Job Location: Rural Rwanda (English required, French highly preferred)

Duration: Minimum 2 years commitment, full-time job

Organization Description

More than 75% of the world's poor are smallholder farmers, representing the largest and most uniform group of poor people in the world. Serving farmers in Kenya, Rwanda, Burundi, and Tanzania, One Acre Fund is a growing social enterprise that is innovating a new way of helping farm families to achieve their full potential. Instead of giving handouts, One Acre Fund *invests* in farmers to generate a permanent gain in farm income. We provide farmers with a complete "service bundle" that includes financing for seed and fertilizer, delivery, training, and market facilitation to maximize profits from harvest sales. Our program is proven impactful: on average, farmers working with One Acre Fund realize a 50%+ increase in crop yields in a single season, giving them a surplus harvest they can sell to make other investments. We measure success in our ability to make farmers more prosperous and we have laser-like focus on generating better lives for the people that we serve.

We are growing quickly. Since 2006, we have grown to serve 280,000 farm families with more than 3,000 full-time field staff and we will serve 1 million farmers by 2020. Website: www.oneacrefund.org.

Job Description

One Acre Fund Rwanda launched in 2007 and is now our second largest country of operation. As One Acre Fund anticipates 50% growth in enrollment this year, much of this growth will come from our Kenya and Rwanda operations. In 2014, Rwanda reached its highest enrollment numbers to date, and working with our Rwanda team presents the opportunity to directly serve 10% of the Rwandan population in the next four years.

We are currently seeking Program Associates in Rwanda on the following teams:

• **Field Operations:** The main objective of our Field Operations team is to build the capacity of our local staff to provide financially sustainable impact, at scale, to all



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farmers. This team is the direct service provider to our farmers. Field Operations is responsible for setting strategy, developing content, liaising with other departments, and ensuring execution of our program at scale. Every material or strategy rolled out through the core program will reach hundreds of thousands of farmers! Example projects include:

- Operations Management: Most Program Associates start out partnering with a Senior Field Director to support ongoing operations/district performance management and mentor the field leadership in that region. Eventually, Field Operations team members take-on more central management responsibilities, which could include managing our core calendar, managing communication flow from the operations team to the field, and/or facilitating key meetings with other departments.
- Scale Improvements: All Program Associates will be expected to manage anywhere from 1 to 3 scale improvement projects that set our core program content and aim to improve the way that we operate at scale. This involves managing a project plan/calendar, making strategy recommendations, developing content, and ensuring execution. An example of a scale improvement project would be leading the scale-up of major program change like mobile repayment where farmers can repay their loan using mobile money.
- Product Innovations: The objective of Product Innovations is to increase One Acre
 Fund's positive impact on farmers' lives by developing new products and improving our
 existing product offering. This team manages our agricultural and non-agricultural
 product pipelines and runs trials using a multi-phased product development cycle to
 determine if new a product should be offered to our entire client base. Example
 projects include:
 - Agriculture Product Development: A Program Associate typically manages one of the stages in the Agricultural Product Development cycle, which includes research stations, farmer trials, demo plots, and large farmer trials. Additionally, a Program Associate may manage 1-2 non-agricultural products that are in development (for example, reusable sanitary pads).
 - Trial Design & Execution: Program Associates fully own projects and are responsible for all aspects from trial design through execution. Each Program Associate manages a project until it either reaches full scale and is handed to our Core Program team or until the product shows no further promise.
 - Mentorship & Development of Staff: Manage and mentor 1-2 staff; in addition to assisting with Product Innovations trials, staff will develop into independent innovators capable of leading their own projects.

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- Scale Innovations: The Scale Innovations team aims to deepen One Acre Fund's impact on every community we serve by increasing the percent of households who join our program, and by developing innovations that help our field staff serve farmers better. Our trials include innovations around marketing, mobile technologies, farmer cash constraints, and more. We develop trial interventions using a combination of data analysis and human centered design methods, and test them using field pilots, surveys, and close engagement with farmers. Recent projects include piloting new strategies for marketing to our farmers, testing new forms of repayment incentives, and integrating tablets into our field program.
 - The typical steps in a trial include:
 - Understand the problem and develop trial concept: Meet with field leaders, gather information using surveys, analyze existing KPIs, observe operations in the field, talk to farmers, literature reviews, etc. Identify and prioritize ideas to improve the program.
 - Plan the trial: Design a quantitatively rigorous trial. Plan a project calendar and create field tools and talking points. Design integration with tech and finance systems and set up incentive systems that promote success.
 - Run the trial: Supervise trial roll-out, usually done by Field Officers. Visit the trial in the field to observe execution and propose mid-trial changes where appropriate.
 - Collect/analyze data: Usually involves both quantitative and qualitative components.
 - Communicate results: Create reports, present findings, meet with key stakeholders to determine how findings should be implemented in our core program, or if trial should be scaled up/rerun/canceled.
 - Mentorship & Development of Staff: Manage and mentor 1-2 staff; in addition to assisting with Scale Innovations trials, staff will develop into independent innovators capable of leading their own projects.

Career Growth and Development

One Acre Fund invests heavily in building management and leadership skills. Your manager will invest significant time in your career development. We provide constant, actionable feedback delivered through mentorship and through regular management consulting-style career reviews. We also have regular one-on-one meetings, where we listen to and discuss career goals, and work collaboratively to craft roles that each person can be passionate about.



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Because of our rapid growth, we constantly have new roles opening up and opportunities to grow in many functions. This results in relatively fast career growth for our staff.

Qualifications

We are seeking exceptional professionals with 2 to 5+ years of work experience, and a demonstrated long-term passion for international development. Candidates who fit the following criteria are strongly encouraged to apply:

- Strong work experiences. Examples include a demanding professional work experience, or successful entrepreneurial experience (e.g. starting a field program in a developing country, leading a conference, starting a business, solid Peace Corps accomplishments).
- Leadership experience at work, or outside of work.
- Top-performing undergraduate background (include GPA and test scores on your resume).
- Humility. We are looking for passionate professionals who combine strong leadership skills with good humor, patience, and a humble approach to service to join our growing family of leaders.
- A willingness to commit to living in rural areas of East Africa for at least two years this
 is a long-term, career-track role. The ideal candidate will have at least one year
 demonstrated experience working in the developing world, although this is not a strict
 requirement.
- Ability to cook / laugh desirable.
- Language: English required and French highly preferred. Kinyarwanda-speakers are particularly encouraged to apply.

Preferred Start Date

Flexible

Compensation

Starts modest. However, this is a career-track role with fast raises for performance, paying a meaningful salary for long-term placement in developing nations.

Benefits

Health insurance, immunizations, flight, room and board.

Sponsor International Candidates

Yes



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To Apply

Complete <u>this</u> form (<u>http://grnh.se/la8e1k</u>). You will be prompted to submit your CV and cover letter. You may also be asked to submit work samples <u>for some positions</u>. Returned Peace Corps Volunteers (RPCVs), please submit a copy of your Description of Service (DOS) in the appropriate section.