## 

EMV Merchant Adoption Slower Than Expected Since The Liability Shift

**Payment Providers** 

Accepting Merchants

**Percent** Market

U.S. card



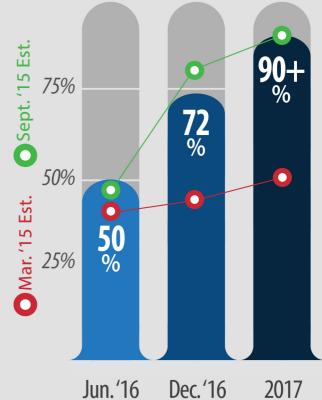
Based on a January 2016 Survey, the Following Can be Estimated 👍





Of card-accepting merchants are EMV-ready (Prior TSG survey estimated over 40% would be EMV-ready at this point)

**Expected EMV Readiness** 



## Top EMV Hurdles

**Processor Readiness** 

Gateway Readiness

Technical Staff Resource Availabilty

## Payment Service Provider Commentary

'The media coverage increased the interest and overwhelmed our call center but positive overall."

"Not all gateways, terminals or processors are fully EMV ready and/or capable for all card types. The liability shift was implemented too soon based on the effort required."

"Liberal BS"

"This has been a major pain in the

a\$\$. Terminal manufacturers weren't

ready, the processors and certification

people weren't ready; we spend more

of our own \$\$ to clean up their mess.

The Strawhecker Group (TSG) is a management consulting company focused on the global payments industry. The company specializes in providing financial institutions, merchant acquirers, card networks, ISOs,

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