

# paicr 17th Annual Conference

Blurred Lines: *The New Marketing Ecosystem*

**November 16-17, 2015**

InterContinental New York  
Times Square



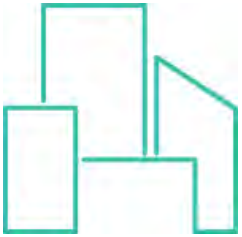






## OUR BUSINESS

# PROVIDING SOLUTIONS FOR INVESTMENT NEEDS TODAY, TOMORROW AND BEYOND



### **INSTITUTIONAL**

Institutional investors and consultants engage with us for comprehensive investment solutions across capital markets.



### **INTERMEDIARIES**

Individual investors and their financial advisors use our actionable insight and innovation to advance their vision.



### **PRIVATE WEALTH MANAGEMENT**

Private clients draw on the full strength of our firm, which includes integrated wealth planning and management.



### **RESEARCH SERVICES**

Investment managers around the world turn to the trusted research and trading execution of our sell-side firm.

OUR BUSINESS

# THE STRENGTH TO FACE TOMORROW'S CHALLENGES

**\$480 BILLION**

IN ASSETS UNDER  
MANAGEMENT

**OVER 40 YEARS**

INVESTMENT  
EXPERIENCE

In US dollars. As of March 31, 2015. Source: AB

**3,490** EMPLOYEES

**203** BUY-SIDE ANALYSTS

**146** PORTFOLIO MANAGERS

**46** LOCATIONS

**22** COUNTRIES



# OUR BUSINESS

## DEFINING THE FUTURE OF DC



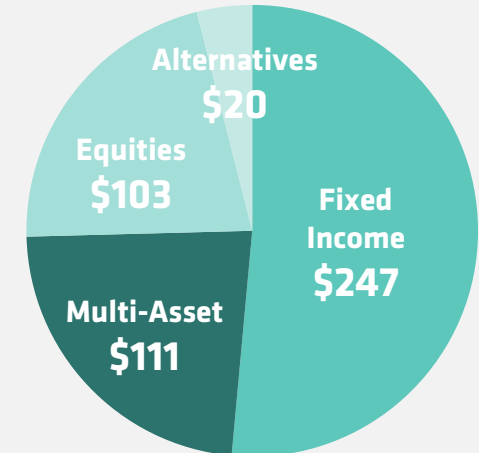
- + 1<sup>st</sup> Multi-Insurer Secure Lifetime Income Solution
- + Multi-Manager Target Date 'disruptive technology'
- + 3 of the Top 15 & 6 of the Top 30 US DC Plans\*

## BEST OF THE BEST IN TAIWAN\*



- + AUM \$20.3B
- + The largest fund manager in Taiwan
- + 1<sup>st</sup> to Introduce Monthly Dividend Shares - 2001

## ALL MARKETS ALL ASSET CLASSES



### Outperforming Services\*

- + 87% of fixed income
  - + 81% of active equity
- \*for the 3-year period ending September 30, 2015

### Building New Services

- + Alternatives AUM has doubled since 2009



**INTERNAL UNITY**

---

**EXTERNAL CLARITY**

# WE'VE EVOLVED

YESTERDAY

TODAY

ALLIANCEBERNSTEIN  
The Investment Professional Institute™

SANFORD C. BERNSTEIN & CO., LLC  
*A subsidiary of Alliance Capital Management L.P.*

AB  
BERNSTEIN  
Value Equities

AllianceCapital

ALLIANCEBERNSTEIN™  
*Hedge Fund Investments*

AB  
ALLIANCEBERNSTEIN  
Alternative Investments

ALLIANCE CAPITAL FIXED INCOME™  
INVESTMENT RESEARCH AND MANAGEMENT

ALLIANCEBERNSTEIN®  
INSTITUTIONAL INVESTMENT MANAGEMENT

AB  
ALLIANCE  
Growth Equities

ACM FUNDS

ALLIANCEBERNSTEIN®  
*Investment Research and Management*

AB  
ALLIANCEBERNSTEIN  
Institutional Investments

AB  
ALLIANCEBERNSTEIN

AB  
ACMBERNSTEIN

AB  
BERNSTEIN  
Global Wealth Management

AB  
SANFORD C. BERNSTEIN



BERNSTEIN

ALLIANCEBERNSTEIN  
PROFESSIONAL  
DEVELOPMENT  
PROGRAM

ALLIANCEBERNSTEIN™  
MANAGED ACCOUNTS

AB  
ALLIANCEBERNSTEIN  
Fixed Income

The Advisor Institute™  
BUILDING ON SUCCESS

BERNSTEIN  
*Investment Research and Management*

AB  
ALLIANCEBERNSTEIN  
Blend Solutions

AB  
ALLIANCEBERNSTEIN  
Blend Strategies

WMG





# 3 PHASES. 15 MONTHS.



## AUDIT & ASSESS

## 2 Mo. – Research



## DEFINE & CREATE

2 Mo. - Initial Design  
1 Mo. - Approvals  
6 Mo. - Operationalize



## ACTIVATE & MEASURE

### 3 Mo. – Execute/Coordinate




**ALLIANCEBERNSTEIN**  
BRAND TRANSFORMATION

## **AHEAD OF TOMORROW**

Every day brings a new set of investment challenges and opportunities. Through our unique combination of expertise, innovative offerings and global reach, we anticipate and advance what's next—applying collective insights to keep clients ahead of tomorrow.

## PLATFORMS



# MULTI-ASSET MESSAGE PLATFORM

Enabling the highest levels of liquidity on the world's largest equity trading venue

Enabling the highest levels of liquidity on the world's largest equity trading venue

Enabling the highest levels of liquidity on the world's largest equity trading venue

## Key Features

- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing
- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing
- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing

## Key Features

- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing
- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing
- **Order Management** – Order Management System (OMS) and Order Management Interface (OMI) for order management and order routing
- **Order Execution** – Order Execution System (OES) and Order Execution Interface (OEI) for order execution and order routing

# PRIVATE CLIENT MESSAGE PLATFORM

The Private Client Message Platform is a secure, reliable and scalable solution for managing and distributing private client communications. It is designed to meet the needs of private banks, wealth managers and private equity firms, providing a secure and reliable platform for managing and distributing private client communications.

**Key Features and Benefits:**

- Secure and Reliable:** The platform is built on a secure and reliable infrastructure, ensuring that all communications are protected and delivered reliably.
- Scalable and Flexible:** The platform is designed to be scalable and flexible, allowing it to grow with your business and adapt to changing requirements.
- Easy to Use:** The platform is easy to use and integrate with existing systems, making it a simple solution for managing private client communications.
- Comprehensive Reporting:** The platform provides comprehensive reporting and analytics, allowing you to track and measure the effectiveness of your communications.
- Integration with Existing Systems:** The platform can be integrated with existing systems, such as CRM and ERP, to provide a seamless experience for your private clients.

**Key Features:**

- Secure and reliable infrastructure
- Scalable and flexible architecture
- Easy to use and integrate with existing systems
- Comprehensive reporting and analytics
- Integration with existing systems (CRM, ERP, etc.)

**Key Benefits:**

- Secure and reliable communications
- Scalable and flexible architecture
- Easy to use and integrate with existing systems
- Comprehensive reporting and analytics
- Integration with existing systems (CRM, ERP, etc.)

## CONTACT US TODAY

To learn more about the Private Client Message Platform, please contact us at [sales@privateclientmessage.com](mailto:sales@privateclientmessage.com) or call us at 1-800-123-4567.

**Key Features:**

- Secure and reliable infrastructure
- Scalable and flexible architecture
- Easy to use and integrate with existing systems
- Comprehensive reporting and analytics
- Integration with existing systems (CRM, ERP, etc.)

**Key Benefits:**

- Secure and reliable communications
- Scalable and flexible architecture
- Easy to use and integrate with existing systems
- Comprehensive reporting and analytics
- Integration with existing systems (CRM, ERP, etc.)

[illegible]





**CONNECTING**



**ORGANIZING**



**ACCENTUATING**

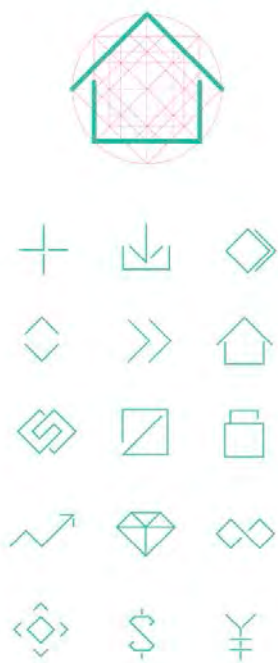


**EMBOLDENING**

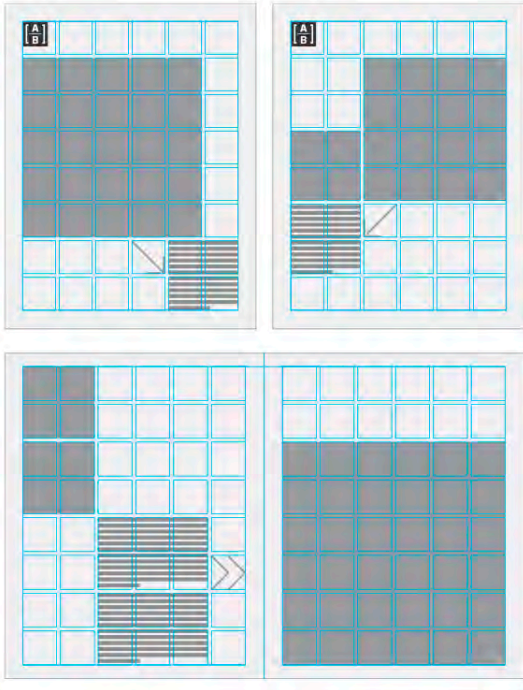


# DESIGN PRINCIPLES

## CONNECTING



## ORGANIZING



## ACCENTUATING



## EMBOLDENING

**VALUE IN  
CONTROVERSY**

**AVOIDING  
UNINTENDED  
CONSEQUENCES**

---

**KLAVIKA**

ABCDEFGHIJKLMNOPQRSTUVWXYZ!@#%&  
abcdefghijklmnopqrstuvwxyz!@#%&

**LOREM IPSUM DOLOR SIT AMET  
CONSECTETUER ADIPISCING  
ELIT. MORBI COMMODO IPSUM**

---

Theinhardt

ABCDEFGHIJKLMNOPQRSTUVWXYZ!@#%&  
abcdefghijklmnopqrstuvwxyz!@#%&

# BETTER TOGETHER



**Name Lastname, Credentials**

First Title Line

Maximum Two Lines

name.lastname@AllianceBernstein.com

123 Streetname, Cityname, ST 01234

Additional Address Line

T +0 (000) 000 0000 F +0 (000) 000 0000 M +0 (000) 000 0000

www.websiteurl.com



**BERNSTEIN**

**Name Lastname, Credentials**

First Title Line

Maximum Two Lines

name.lastname@Bernstein.com

123 Streetname, Cityname, ST 01234

Additional Address Line

T +0 (000) 000 0000 F +0 (000) 000 0000 M +0 (000) 000 0000

www.websiteurl.com

Lorem ipsum dolor sit amet, consectetur adi

# COLLABORATIVE INSIGHTS





# COLLABORATIVE INSIGHTS



# ACTIONABLE IDEAS



## HOW TO EMBRACE INNOVATION:

Capturing the Potential of Accelerating Technological Change



## STING IN TOMORROW'S TECHNOLOGY INNOVATIONS

TECH SECTOR'S INVESTMENT AL CONTINUES TO UNFOLD



Rum estlandi riva con poram sequi te  
qui amokup latecepedi vlem as qui  
voluptibus, ipicpa exaltatur? Sitate et  
volum ressum nonserf erentiam eus,  
sequis lectet fuga dolorum.

Bux recisla que latendit eus tur  
modiet et ut eos sus natul ai aut atem  
dolacia dolorale eia cori ad omiet  
quale dolatetur eute cori ad omiet  
autemperem dolorpe regatvatur?

Nestum eum quo invel et voluptateque  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,

nonserquis autemporis silt alitumquo blaut  
se suntam qui voluptatu?  
Net omien quae dolor ad quodica aperum  
voluptate eple volut maximpem nultentus  
eos sitatqi sae od quo coeum untur?  
Anissem fuga. Nam faccum quie eum quide  
mo vertem liqui ut lobemodi dolore ventur  
accus aut volur

aliquo veliqui dolatetur, si doluptam, la  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,



Rum estlandi nus con poram sequi te  
qui amokup latecepedi vlem as qui  
voluptibus, ipicpa exaltatur? Sitate et  
volum ressum nonserf erentiam eus,  
sequis lectet fuga dolorum.

Bux recisla que latendit eus tur  
modiet et ut eos sus natul ai aut atem  
dolacia dolorale eia cori ad omiet  
quale dolatetur eute cori ad omiet  
autemperem dolorpe regatvatur?

Nestum eum quo invel et voluptateque  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,

nonserquis autemporis silt alitumquo blaut  
se suntam qui voluptatu?  
Net omien quae dolor ad quodica aperum  
voluptate eple volut maximpem nultentus  
eos sitatqi sae od quo coeum untur?

Anissem fuga. Nam faccum quie eum quide  
mo vertem liqui ut lobemodi dolore ventur  
accus aut volur

aliquo veliqui dolatetur, si doluptam, la  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,

vendia dolupta tenedit istibus exacer  
hictos dolorum? tem quate dolupti sam  
aborat ent mo dolorit evelis neseque  
nos dolices eos replat in consequibut,  
si ut delis quata tem voluptata eorum  
vleseque dulacum ellibus conserum  
qui nam vitorreclia volere, sumque  
iclenactio ma autem inel harum et vltum  
fugitatur samantia dolura doluptae. Re  
vites et acia qui dolorem porreperunt  
utae estualis accum esepi optaquat  
venustatum eorum emi hui velt valore  
nece eus eum qui hui velt valore  
si doluptemponem nemperum, nobisim,  
rebandum itam qui con planda vendit  
volore, idem itam qui con planda vendit  
recepte testoremmo est et ut utate  
sumisdelis vellabor sum voluptam dolupta  
taccim consequl volupti quatus plandit  
poriondelis offici lundae tistia blaut  
voluptate poribus idemmo terorepito  
consequi doluptam accum quo endit  
quie veris que nos molores equalis quis  
nobis dolorem accipe rocto dola por  
aliquo veliqui dolatetur, si doluptam, la  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,

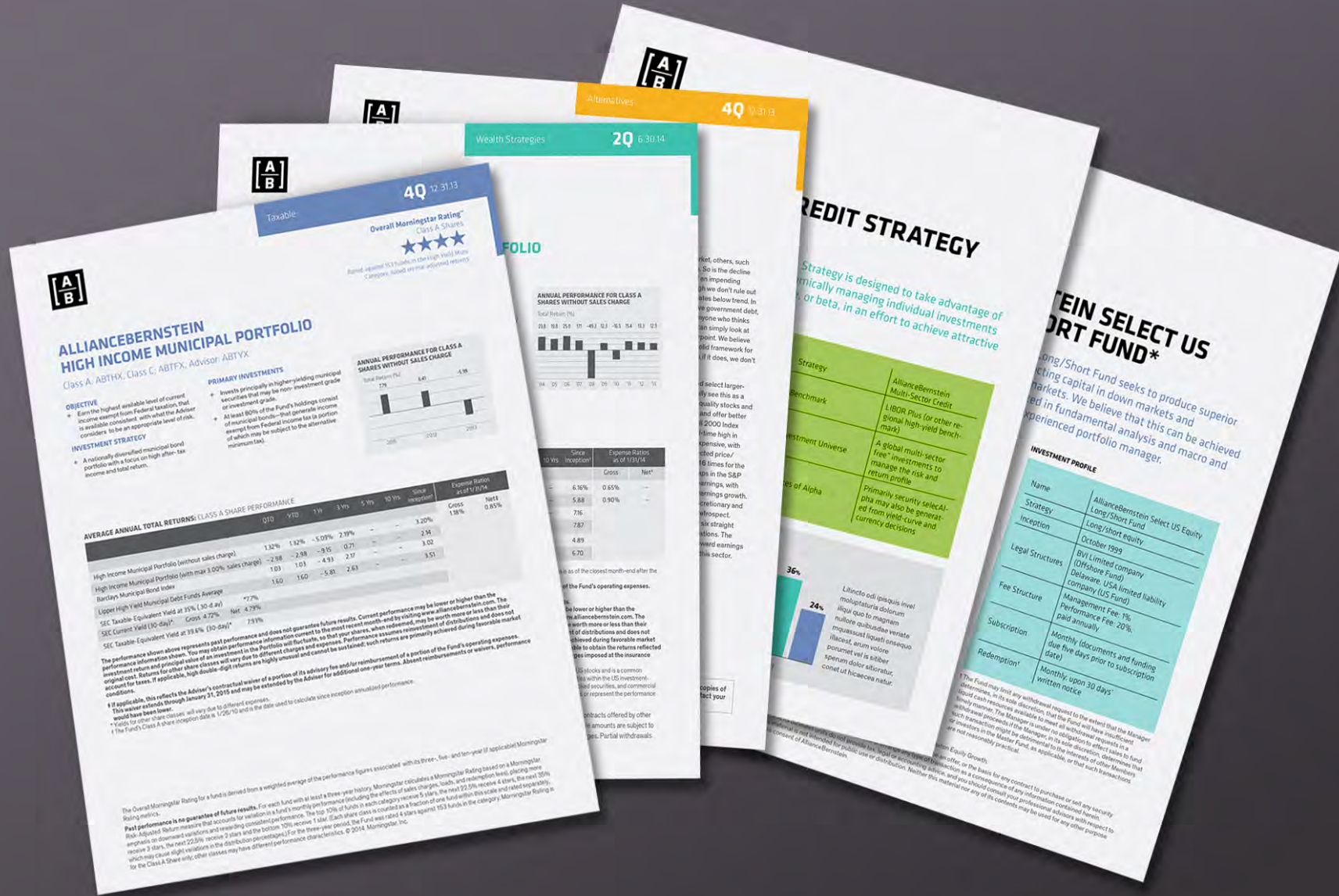
etiam nims ululatur rem fuga quis pre per  
omnia dila accuat, unt alemo repemque  
cum fuga, icalesti ut ut quam facimet alit  
doluptaque ad quidigima quis comit  
voluptate poribus idemmo terorepito  
consequi doluptam accum quo endit  
quie veris que nos molores equalis quis  
nobis dolorem accipe rocto dola por  
aliquo veliqui dolatetur, si doluptam, la  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,  
erum inesseque et que aut mo minveram,

officilipi dolores cimbilatum vella  
verferre doleni coraed quid mos dit lacoue  
lumpae optatem faccumcidus se venio  
anerbus, nis cum ius, voluptae exerrend  
ut eseeque re occum net ad ut id explici  
ipaeamet dignime dis quis quis re

qui volupte laboribus di dolore idi quibus  
et volur acced eum fugi labor accuat  
faccupla volupta iquatur aut exibus  
exerter natatpe velt labore erum equas et  
lanusa peratinto to deata con histi de rem  
nia millet sunt, tem accessidiat conemque  
de vinta sint lacus comit, ait e dolorer  
estrum am, ai volupti voluptas et, eulm



# INNOVATIVE OFFERINGS



# ENHANCING & ENGAGING



Month, Day Year

## AB PowerPoint Template

Firmwide Template for Print & Screenshot Use, Both  
Internal & External Presentations

First Name Last Name Position—Department / Product Area

First Name Last Name Position—Department / Product Area

Main Heading Line - Arial 20pt Bold  
Second line here

Subhead - 14pt Arial

Section Line

Use guides to correctly position objects and text on pages to ensure consistent layouts across presentations.

To display these guides right click anywhere on an empty portion of your slide and select Grid and Guides

Third level text with bullets

Fourth level text

Hyperlink

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Color palette

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Primary presentation colors

Main Heading Line - Arial 20pt Bold  
Second line here

Subhead - 14pt Arial

Section Line

Use guides to correctly position objects and text on pages to ensure consistent layouts across presentations.

To display these guides right click anywhere on an empty portion of your slide and select Grid and Guides

Third level text with bullets

Fourth level text

Hyperlink

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

Use 1.5 or 3 Columns

2Q 2014: Emerging Markets Start to Recover

Regional Returns (Local Currencies)<sup>1</sup>

Percent

US Large Cap

Emerging Markets

Japan

Europe ex UK

UK

US Small Cap

Australia

MSCI World Supersector Returns (USD)<sup>2</sup>

Percent

Financial

Energy

Healthcare

Technology

Consumer Goods

Consumer Services

Real Estate

Industrials

Materials

Telecom

Utilities

Transportation

Media

Food & Beverage

Pharmaceuticals

Chemicals

Metals & Mining

Oil & Gas

Automotive

Aerospace

Defense

Other

Jan-Jun 2014: European Rebound Accelerates

Regional Returns (Local Currencies)<sup>1</sup>

Percent

US Large Cap

Emerging Markets

Japan

Europe ex UK

UK

US Small Cap

Australia

MSCI World Supersector Returns (USD)<sup>2</sup>

Percent

Financial

Energy

Healthcare

Technology

Consumer Goods

Consumer Services

Real Estate

Industrials

Materials

Telecom

Utilities

Transportation

Media

Food & Beverage

Pharmaceuticals

Chemicals

Metals & Mining

Oil & Gas

Automotive

Aerospace

Defense

Other

Main Heading Line - Arial 20pt Bold

Subhead - 14pt Arial

Section Line

Chart Title - Arial 16pt Bold

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

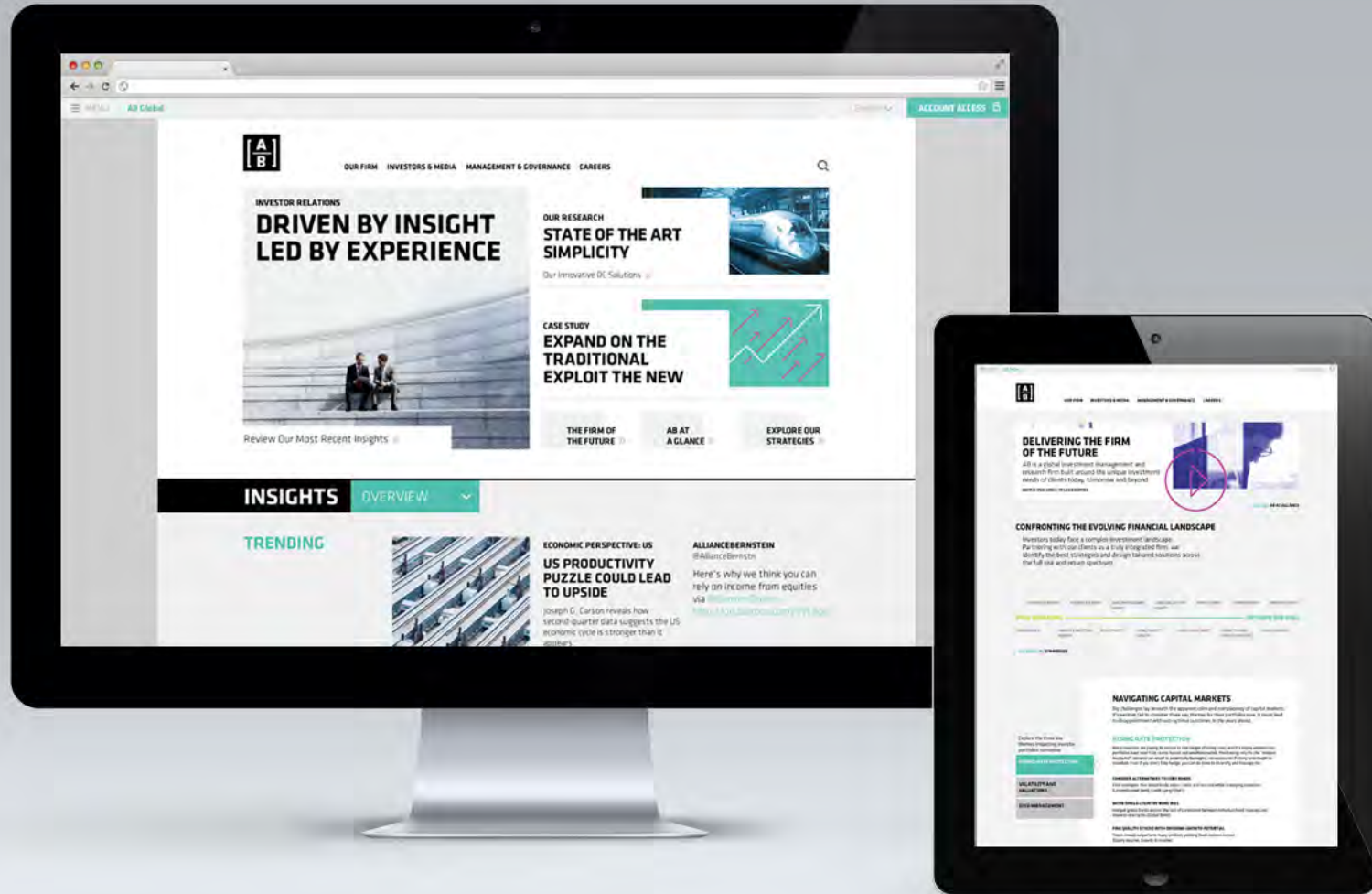
Body Copy - Arial 10pt Regular. Lorem ipsum dolor sit amet, consectetur adipiscing elit.

Rotating into Idiosyncratic Opportunities with Better Upside Potential

Major Transactions



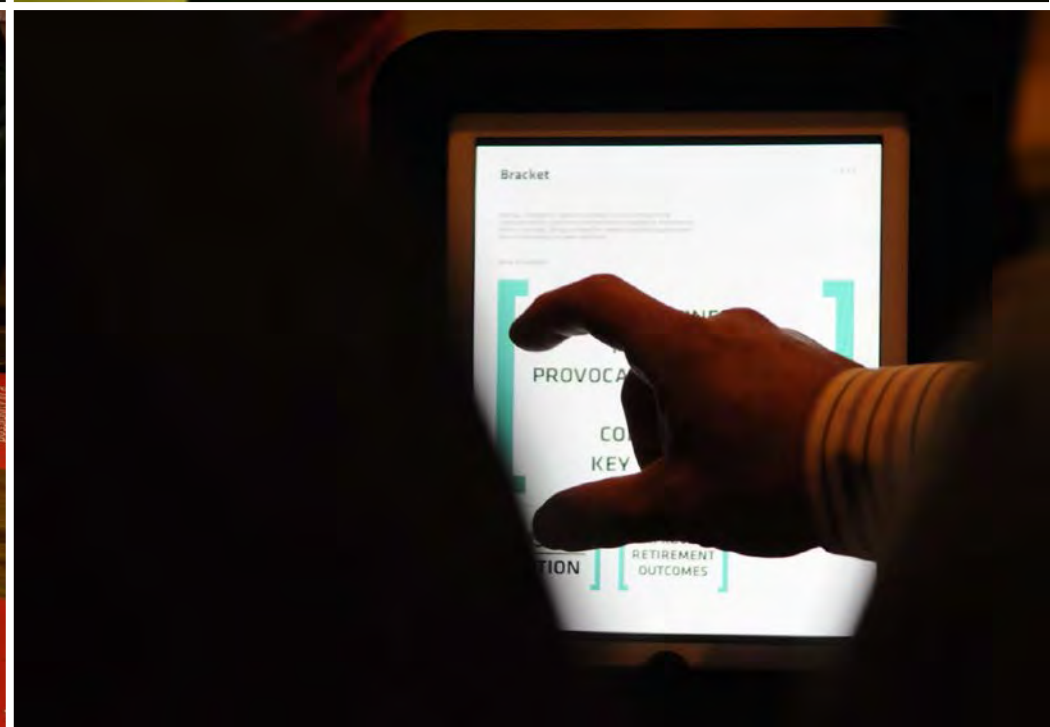
# DELIVERING THE FIRM OF THE FUTURE



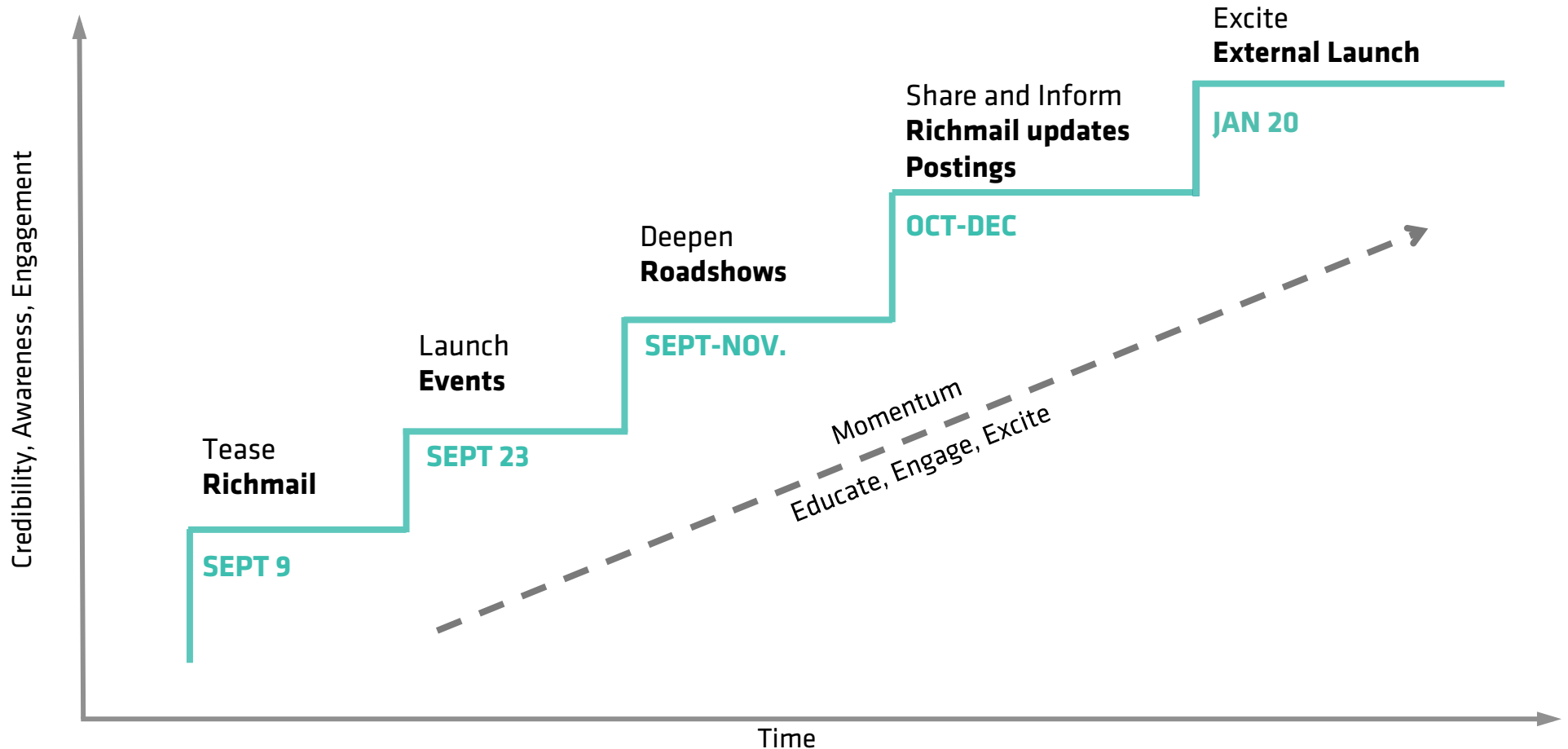






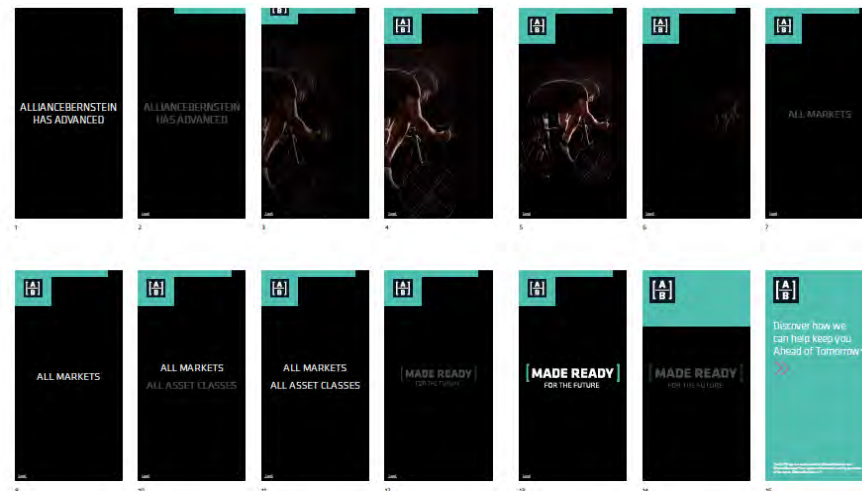


# A STRUCTURED APPROACH TO BUILD MOMENTUM INTERNALLY AND EXTERNALLY





# ADVERTISING



**THANK YOU.**