











	Keynotes & Kata	Leadership	Subject Matter Experts	Lean Facilitators & Unange Agents	Healthcare / 🥞 🥏		
Time / Room	BALLROOM AB	MEETING ROOM 1	MEETING ROOM 2	MEETING ROOM 3 & 4	MEETING ROOM 5	BALL ROOM C	FISH BOWL
7:15-8:00 AM	REGISTRATIO	N Continental break	kfast buffet	LEAN Mall Open - Ballroom C		LEAN Mall	Networking Nook
8:00-8:30 AM	Conference Opening Remarks (B. Hamilton)		and/or topi	cs subject to change.			
8:40-9:30 AM	The Formula for Daily Improvements (Wessler)	6 Core Concepts to Build the Fit Organization (Markovitz)	Error Prevention System (Kirsch/Ferraro)	Engaging Our People (Witte)	Networking for Healthcare Implementers (Fleming)		
9:30-10:00 AM	BREAK Doi	OPEN	Six Sigma White, Yellow,				
10:00-10:50 AM	Double Session: Kata Hands On- An Introductory Improvement	Developing Cultural Habits for Success (Crocker)	VOMI @ Thermo Fisher (Dunne)	Principle-based Excellence Strategy (Mikulski)	Embedding Kaizen Culture into a large Health System (Knoth)		- Green & Black Belts "Meet Up"
11:00-11:50 AM	Kata Exercise (Rother)	Manage Visually & Purposefully (Reich)	Sponsor: Linking People, Process & Technology (Epicor)	Kamishibai to Sustain Lean Gains (Brown)	Implementing a Lean Management System (McGinnis)		
11:50-12:45 PM	LUNCH E						
12:45-1:35 PM	Toyota Kata @ La-Z-Boy to Sustain Gains (Czarnecki)	Executing Lean Initiatives thru Building Consolidation (S. Savage)	Maintenance Mapping (Kravontka)	Double Session: Under- standing & Managing Variation Using Deming's Red Bead Experiment (Graban)	Lean Lessons Learned at a Teaching Hospital (Beck)		
1:45-2:35 PM	How Toyota Kata Shifted My Lean Paradigm (Weston)	Solving the Right Problems (Ohaus)	Setting Up Continuous Flow Cells (Petter)		Improving the Patient Experience (Lowell General Hospital)		
2:35-3:00 PM	BREAK Don't forget to visit the LEAN Mall and Networking Nook.						Supply Chain/Plannimg
3:00-3:50 PM	Kata Open Space Session (Rother/Carrington)	Manufacturing & Accounting: Lean Allies (Solomon)	Sponsor: Ergonomics for an Aging Workforce (ESI Wellness)	Creating Lean Culture (Savage Arms)	Integrating a CI System thru Leadership Training (Central Maine Healthcare)		"Meet Up"
3:55-4:15 PM	SilverToaster Award Presentation						
4:15-5:00 PM	The Leadership Balance of a Lean Journey (Ariens)			Sponsors Sessions	Shingo General Sessions		lead, enable L.E.A.N. and
5:30-9:00ish	EVEI		nurture				

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7:30-8:00 AM	REGISTRATI	O N Continental breal	kfast buffet	LEAN Mall Open - E	Ballroom C	LEAN Mall	Networking Nook
8:00-9:30 AM	Opening Remarks by B. Hamilton The Harada Method–World's Best Method to Develop People (Bodek)						
9:30-10:00 AM	BREAK D	OPEN	Production/Team				
10:00-10:50 AM	Change Would be Easy (Balestracci)	Own the Gap: Improving the Work is The Work (Martyn)	Six Sigma for Lean (L. Hamilton)	Changing a Complex Organizational Culture (Panel from LeanCT)	Large Scale Spread of the Surgical Checklist (Ariadne Labs)		Leads "Meet Up" 10-11:50 Double Session:
11:00-11:50 AM	The Shingo Model for Sustainable Culture & Excellence (Andrus)	Transformative Clarity - The Best Thing Since Lean (Latham)	Connecting the Dots is More Than Tools & Concepts (Deys)	Engagement thru 100% Employee-Led Safety (Bemis)	Spaghetti Diagramming: Practice in 3D (Millette)		Kata Hands On- An Introductory Improvement
11:50-12:45 PM	LUNCH E		Kata Exercise (Rother)				
12:45-1:35 PM	A Better Way to Lead (Watkins/Bonini)	Develop a Passion for Improvement in Your People (Polgrean)	Sponsor: Know Your Incentive Program Choices (TCA)	HR-The Catalyst for Lean Culture (Wolf/Lacasse)	Better to Best in Bariatric Surgery (Chadbourn)		
1:45-2:35 PM	The Power of the Shingo Model (Anderson/Wardwell)		Why Isn't Productivity Improving Faster Today? (Robinson)	A Better Way to Manage (Panel from KSE & TSSC)	Lego Standard Work Simulation (South Shore Hospital)		
2:35-3:00 PM	Closing Key & Remarks (B. Hamilton)						
3:00-3:30 PM	NETWORKING — IC	OPEN	Lean Trainers/Facilitators "Meet Up"				